



**BOARD OF TRUSTEES MINUTES
MAY 2021**

**BOARD OF TRUSTEES AGENDA
J. ARTHUR DOSHER MEMORIAL HOSPITAL
MAY 3, 2021 4:00 PM
2nd FLOOR HOSPITAL CONFERENCE ROOM**

The Mission of J. Arthur Doshier Memorial Hospital is to be the "Friendliest, Most Patient-Focused" Hospital in North Carolina.

	AGENDA ITEM		DOCUMENTS PROVIDED ACTION NECESSARY
1.	CALL TO ORDER	Robert Howard, Chair	
2.	ROLL CALL	Linda Pukenas, Secretary	
3.	APPROVAL OF MINUTES	Minutes to be Approved: <i>April 5, 2021</i> <i>April 21, 2021- Expedited</i>	MOTION
4.	APPROVAL OF AGENDA AND STATEMENT	Robert Howard, Chair "If any member of the Board knows of any conflict of interest or the appearance of a conflict of interest with respect to matters on the agenda, to please so state it as this time."	MOTION
5.	MANAGEMENT REPORTS:		
	Interim CNO Report	Lesa Anderson	
	Presidents Report	Lynda Stanley	
	CEO/CMO Report	Brad Hilaman, MD, CEO, CMO	
	Finance Committee Report	Linda Pukenas, Chair • Retirement Plan Proposal	MOTION
	Financial Report	Brandon Hughes	Financial Documents
	Building & Grounds Committee Report	Randy Jones, Chair	
	Medical Staff Credentialing	Action on Staff as Listed in attached Addendum A as presented.	MOTION
6.	CLOSED SESSION	In accordance with N.C. General Statute 143-318.11(a) (1) to discuss (a) confidential healthcare contracts protected under N.C. General Statute 131 E-99 and (b) confidential competitive healthcare information protected under N.C. General Statute 131 E-97.3	MOTION
7.	RETURN TO OPEN SESSION	Return to Open Session	MOTION
8.	ADDITIONAL COMMENTS		
9.	ADJOURNMENT		MOTION

6.	Management Reports	<p><u>Interim CNO Report - Lesa Anderson</u></p> <ul style="list-style-type: none"> • Scott Passingham, MPT has been named the Manager for Doshers Therapy Services Department on March 22, 2020. Scott has been employed as a physical therapist at Doshers since 2006. <p><u>COVID:</u></p> <ul style="list-style-type: none"> • 68% of Doshers employees have been vaccinated as of 3/31/2021. • As of Wednesday, 2529 community members have been vaccinated. On Thursday we did over 200, which totals 2729 for community. • Kate Mohr, our new Director of Nursing (DON) will start June 1st. She is excited about being here. <p><u>DNV Survey:</u></p> <ul style="list-style-type: none"> ➤ 3 DNV surveyors arrived on March 23, 2021 for our 3-year reaccreditation survey. The hospital and clinics were a part of this 3-day survey. ➤ At their exit interview, on March 25, 2021 there were only 3 NC-1 findings. The official report will be received within 10 business days of the team's exit. 2 out of the 3 have already been corrected. Appreciate to everyone for a job well done. <p><u>Presidents Report - Lynda Stanley</u></p> <ul style="list-style-type: none"> • Introduced the newest member of the Doshers Team; Toni Andrews. She is our new Foundation Specialist. We are happy to have her. • Shared patient letter with the Board. A surgical patient thanked us in regards to the excellent care he received. He expressed that he has never been treated so well in a hospital. <p><u>Community</u></p> <ul style="list-style-type: none"> • The marketing campaign for the Mako Robot is going strong, with an estimate of over 3 million impressions from March 1st – March 23rd. • Look for Doshers two WECT Business Break segments this April; one with Dr. Hilaman and Dr. Lescault talking about the Mako, and the other with Ava McDonald, Chelsea Cannon, and Scott Passingham discussing Doshers ability to provide comprehensive care for our patients. • Vicki Allen hosted Guest Chef, Dustin Garrett of Oliver's on the Cape Fear, for a virtual cooking class on March 29th which was received very well, with over 370 views as of 4/1. • Dr. Sarah Ward continued her topic talks on Monday mornings on Facebook live and has cultivated a consistent following of viewers. • Some of the social media talking points for April will be OT Month, Lab Week, Patient Access Week, and Volunteer Appreciation Week. 	
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- The Doshier vaccine clinic started vaccinating community members as of 3/31/21. We continue to actively participate at the vaccine partnership at BCC by sending employees to assist with the vaccination efforts/vaccines.

Foundation

- The Golden Leaf project is still active. The well water project completion date has been extended to April 30th due to delay of equipment based on Texas snow storm.
- The Tom and Susan Charitable Foundation has funded the Cardiac Rehab equipment (replacing the 20 year bike) in honor of Mrs. Pat Eide.
- The \$1,000 grant from Walmart to support the Heart to Heart event has been approved.
- The 2022 Gala has been scheduled for April 22nd at the St. James Community Center.

Brunswick Wellness Coalition

- Held first "Care Fair" since January 2020 at St. Brendan food pantry (Loaves & Fishes) and CommWell Health vaccination clinic
- Presented to the North Carolina Healthcare Association Critical Access Hospital Leaders meeting about collaboration and relationship building
- Participated in the Med Assist event providing free OTC medications to well over 300 residents
- Used the Virtual WWAY TV 3 Health Fair as a visibility opportunity for the Coalition
- Completed quarterly wellness events for the Care to Share telehealth sites and held third church discussion
- Successful completion of "Virtual Spring into Health" with 19 teams participating

CEO/CMO Report – Brad Hilaman, MD

As of March 31st, the overall total #'s were:

- 8614 Covid positive cases in Brunswick County.
- 143 Resident deaths
- 914,132 positive cases and 12,112 deaths in N.C.
- Hospitalizations peaked in mid-January, but now continue in a downward trend.

FINANCE REPORT - Brandon Hughes

The Finance Report is included in the meeting materials.

- Presented 2 policies to the Board for approval. Policies needed to be updated according to current guidelines.
 - Charity Care/Ability to Pay
 - Subject Sliding Fee Discount Program

Motion to approve Policies

Motioned By:
Debbie Wood

SECONDED:
Randy Jones
All present in favor
Motion Carried.

		<ul style="list-style-type: none"> February was a shorter month and not a lot of change over last month. Cash on hand was slightly lower at \$13,325,769 Net Receivables was \$4,980,802 (460K over last month) Current Ratio is 4.6 Inpatient revenue is down but outpatient revenue was over what was budgeted by about 1.7 million Total Operating Revenue was 4.1 million Operating expenses are up due to medical supplies/materials and implants with increased volume . Excess over Expenses was at \$145K. We had actually budgeted a loss of \$(319K), so we are very pleased. YTD Excess over Expenses is at \$444,692 and we had budgeted a loss of (458,903) Working on application for PPP (3.5 mill cash) Inpatient admissions were down by 19 in February Medical/Surgical admissions are down Wound Care program – increase in wound care visits and hyperbaric treatments Met RSM's projections from September to present and have accomplished \$1.9 million in revenue. 	
7.	MEDICAL STAFF CREDENTIALING	<p><u>Credentialing Addendum</u></p> <p>The Credentialing Addendum was approved as presented.</p> <p>Dr. Hilaman reviewed the Credentialing for the month in Dr. Minor's absence.</p>	<p>MOTION:</p> <p>To accept as indicated on the Credentialing Addendum.</p> <p>Motioned by: Dr. Terry Pieper</p> <p>Seconded by : Karen Taylor</p> <p>All In Favor</p> <p>Motion Carried.</p>
8.	CLOSED SESSION	<p>MOTION: In accordance with N.C. General Statute 143-318.11(a) (1) to discuss (a) confidential healthcare contracts protected under N.C. General Statute 131 E-99 and (b) confidential competitive healthcare information protected under N.C. General Statute 131 E-97.3.</p>	<p>To move into closed session in accordance with the indicated statutes.</p> <p>Motioned By: Debbie Wood</p> <p>Seconded: Randy Jones</p> <p>All in Favor</p> <p>The Motion Carried</p>
9.	RETURN TO OPEN SESSION	<p>Motion to return to open session:</p> <p>Mr. Howard noted that they will extend Closed Session as no action was taken.</p>	<p>Motioned by: Robert Howard</p> <p>Seconded by: Karen Taylor</p> <p>Motion Carried</p>

10.	ADDITIONAL COMMENTS	No additional comments.	
11.	ADJOURN	The meeting was adjourned at 6:55 pm.	MOTION: To Adjourn the Board of Trustees Motioned By: Debbie Wood Seconded By: Randy Jones All In Favor. The Motion Carried
	Board Minutes Accepted	<hr/> Robert Howard, Chair, Board of Trustees	

BOARD OF TRUSTEES MEETING MINUTES RECORD

EXPEDITED CREDENTIALING

DATE:	LOCATION:	START	ADJOURN
4/21/2021	ACR	1:00PM	1:30PM
MEMBERS PRESENT: Robert Howard, Chair		NON MEMBERS PRESENT: Susan Tabor, Executive Admin Asst./Medical Staff Credentialing	

	AGENDA ITEM	DISCUSSION/CONCLUSIONS	ACTION
1.	Approval of Credentialing Addendum	<p>Credentialing Addendum</p> <p>The Expedited Credentialing Addendum is approved as presented.</p> <p>In accordance with the authority granted to the Board Chairman to approve regular privileges on an expedited basis subject to ratification by the full Board, the expedited granting of regular privileges set forth in the attached Credentialing Addendum is hereby approved.</p>	<p>MOTION:</p> <p>To accept the Credentialing presented as indicated on the Credentialing Addendum.</p> <p>Approved by Robert Howard, Board Chair, on behalf of the Board</p>
2.	ADJOURN	Adjourned at 1:30 pm.	
	Board Minutes Accepted	<hr/> Robert Howard, Chair	

BOARD **EXPEDITED** CREDENTIALING ADDENDUM

April 14, 2021

April 21, 2021

ACTION

CREDENTIALS/MEC COMMITTEE

REAPPOINTMENT: EXPEDITED (4/14/2021)

Kalyan Muppavarapu, MD (Telepsychiatry - ECU)
Judith Maguire, PA-C - (Physician Assistant - Clinics)

Cred./MEC Comm. approved
Cred./MEC Comm. approved

INITIAL APPOINTMENT: EXPEDITED (4/21/2021)

Patrick Colbert, CRNA

Cred./MEC Comm. approved

REAPPOINTMENT: EXPEDITED (4/21/2021)

Joseph Hatem, MD (Emergency Medicine)
Mark Batts, MD - Emergency Medicine
Elmira Basaly, MD - Tele-hospitalist

Cred./MEC Comm. approved
Cred./MEC Comm. approved
Cred./MEC Comm. approved

**Dosher Memorial Hospital
LEADERSHIP BOARD REPORT
May 3, 2021**

Top Priorities for Next 30 Days

- Update all provider NPI numbers to assure proper billing
- Regulatory readiness
- Improve financial performance
- Collaborative Opportunities
- Roll out "Mako Project"
- Complete RSM engagement and transition to "as needed" remote assistance
- Complete staff vaccination project

Finance

The Finance Report is included in the meeting materials.

	<u>March</u>	<u>February</u>
Days in Gross Accounts Receivable	46.9	49.0
Days Cash on Hand (Unrestricted)	134.6	110.8
Restricted	20.0	18.9
COVID Grants and Stimulus	105.2	106.8
Total	259.8	236.5
Current Ratio (Excluding Covid)	3.8	4.6

<u>Net Operating Gain/(Loss)</u>	<u>Actual</u>	<u>Budget</u>
March	\$ 182,985	\$ (293,908)
YTD	\$ 59,182	\$ (1,838,019)
<u>Total Net Gain/(Loss)</u>	<u>Actual</u>	<u>Budget</u>
March	\$ 573,731	\$ (77,010)
YTD	\$ 2,039,546	\$ (535,912)

People

- All dietary staff have completed and successfully passed their certification for Professional in Food Management. The health department only requires a portion of food service staff to be certified but we've far exceeded that requirement!

Community

- We have given COVID vaccines to 3433 community members at the Dosher COVID clinic. The number of people who are coming to receive their first vaccine has drastically reduced. We will be moving to half a day starting next week due to this decrease in volume. We still continue to send helpers to the Partnership Clinic at BCC.
- 70% of staff members have received the COVID vaccine at present.

Foundation

Foundation Visibility and Awareness

- Foundation Newsletter
 - ❖ Emailed to over 1,000 recipients
 - ❖ Link established on Doshier website
- Weekly Facebook posts relative to Foundation information/events
- Future event planning includes July/August online auction

Events

- Gala Campaign in progress
 - ❖ Invitations mailed to over 400 people and 100 emails sent to potential new donors
 - ❖ Gala sponsorship information posted to Facebook and appeared in Newsletter.
 - ❖ Donations arriving in mail

Foundation Nominating Committee

- Review of Nomination Process and Proposed List of New Board of Directors (Five positions available)
- New candidates being contacted with recommendations and Bio's to be presented at Foundation Board Meeting May 20th, 2021

Brunswick Wellness Coalition

- Re-engaged Master gardeners with BSRI Leland for a community garden and the Lord's Garden as a giving garden
- Ignited wellness policy discussion among BWC partners to begin education from a business perspective
- Presented to BCC nursing, medical assisting, and cosmetology students about early chronic disease prevention and educated about available resources
- Completed BWC visibility projects: website updates, infographic, partner decals and educational postcards for distribution
- Featured ad in the COAST through the State Port Pilot
- Participated in the Doshier's Operation Medicine Cabinet drug drop

Compliance

- Compliance Policies are currently being reviewed. A new policy "Disciplinary Action and Programmatic Corrections" has been approved.
- Responsible parties have been assigned to the 2021 Audit and Monitoring Plan.
- The following education went out in Quarter 1:
- All Employees:
 - ❖ Reporting Concerns: How the Hotline Works
 - ❖ Using IT Systems
 - ❖ Document Disposal
- Managers/Leaders:
 - ❖ Handling Compliance Concerns
- High Risk Area – Medical Records:
 - Appropriate Disclosures of PHI

**J. ARTHUR DOSHER MEMORIAL HOSPITAL
BALANCE SHEET
AS OF MARCH 31, 2021**

	Current Month	Last Month	Prior Year
ASSETS			
1 Current Assets			
2 Cash	\$ 16,429,473	\$ 13,325,769	\$ 12,382,745
3 Restricted Funds	1,351,479	1,190,615	2,881,266
4 Foundation	1,094,131	1,087,934	997,074
5 HHS Stimulus Funds	3,016,111	3,016,111	-
6 Payment Advance Funds	6,232,093	6,232,093	-
7 Paycheck Protection Program	3,454,200	3,454,200	-
8 NCHF ASPR Grant Funds	57,493	57,493	-
9 NC - SHIP GRANT - COVID	84,317	84,317	-
10			
11 Total Cash and Investments	31,719,298	28,448,532	16,261,086
12			
13 Accounts Receivable-Patients	18,210,322	18,474,081	16,024,545
14 Less Allowance	(13,114,469)	(13,493,279)	(9,712,794)
15			
16 Net Patient Receivables	5,095,852	4,980,802	6,311,751
17			
18 Other Accounts Receivable	509,683	1,231,970	360,067
19 Inventories	849,807	852,115	915,026
20 Prepaid Expenses	424,983	755,261	369,317
21			
22 Total Current Assets	38,599,623	36,268,679	24,217,248
23			
24 Net Property, Plant and Equipment	35,492,826	35,535,956	35,305,174
25 Other Assets	21,424	22,374	41,743
26			
27 Total Assets	\$ 74,113,873	\$ 71,827,010	\$ 59,564,165
28			
LIABILITIES & FUND BALANCE			
29 Current Liabilities			
30			
31 Accounts Payable	\$ 2,465,528	\$ 2,222,604	\$ 1,881,685
32 Notes Payable Current - BEMC	125,000	125,000	125,000
33 Notes Payable Current - USDA	152,068	152,068	147,818
34 Notes Payable Current - BB&T	-	-	354,277
35 Accrued Payroll and Taxes	1,103,241	917,825	782,676
36 Accrued Employees' Paid Days Off	1,417,715	1,330,917	1,132,693
37 COVID-19 Deferred Revenue	12,844,215	12,844,215	-
38 Deferred Revenue - Taxes	1,182,257	-	1,355,462
39 Other Current Liabilities	325,426	305,469	294,323
40			
41 Total Current Liabilities	19,615,450	17,898,098	6,073,935
42			
43 Non-Current Liabilities			
44 BB&T Loan	-	-	-
45 Lease Obligations	-	-	-
46 Bonds Payable	-	-	-
47 USDA Loans	8,569,050	8,569,050	8,721,118
48 BEMC Loan	229,167	239,584	354,167
49			
50 Total Non-Current Liabilities	8,798,217	8,808,634	9,075,285
51			
52 Total Liabilities	28,413,667	26,706,731	15,149,219
53			
54 Net Assets	42,566,529	42,566,529	43,851,603
55 Excess Revenue over Expenses	2,039,546	1,465,815	(433,731)
56 Restricted Assets	1,094,131	1,087,934	997,074
57			
58 Total Net Assets	45,700,206	45,120,278	44,414,946
59			
60 Total Liabilities & Fund Balance	\$ 74,113,873	\$ 71,827,010	\$ 59,564,165

**J. ARTHUR DOSHER MEMORIAL HOSPITAL
OPERATING STATEMENT
MONTH ENDING MARCH 31, 2021**

	Current Month			Year-to-Date		
	Actual	Budget	Prior Year	Actual	Budget	Prior Year
REVENUE:						
Inpatient Revenue	\$ 910,703	\$ 1,796,523	\$ 1,275,952	\$ 7,383,287	\$ 10,861,212	\$ 9,575,092
Outpatient Revenue	11,340,387	8,766,700	7,525,569	59,565,768	51,348,087	48,949,010
Clinics Revenue	540,046	612,222	422,796	3,189,241	3,366,515	2,782,598
 Total Patient Service Revenue	 12,791,136	 11,175,444	 9,224,317	 70,138,296	 65,575,815	 61,306,701
Deductions From Revenue	(8,433,318)	(7,798,904)	(6,513,753)	(46,514,997)	(45,762,791)	(42,779,394)
 Net Patient Service Revenue	 4,357,817	 3,376,540	 2,710,564	 23,623,300	 19,813,024	 18,527,307
Other Operating Revenue	167,824	218,491	231,414	1,057,364	1,294,073	1,389,599
 Total Revenue	 4,525,641	 3,595,030	 2,941,978	 24,680,664	 21,107,097	 19,916,907
 OPERATING EXPENSES:						
Salaries	1,587,255	1,534,060	1,428,032	9,188,272	9,006,426	8,294,223
Employee Benefits	456,255	373,115	406,121	2,283,959	2,224,985	2,094,618
Professional & Purchased Services	702,916	593,043	543,477	4,090,797	3,495,170	3,157,156
Medical Supplies & Materials	990,482	728,277	658,988	5,338,828	4,265,449	4,030,574
Other General Expenses	344,263	398,395	352,133	2,193,578	2,380,065	2,266,769
Interest	21,395	15,794	22,680	127,994	95,498	203,388
Depreciation	240,089	246,254	234,201	1,398,053	1,477,524	1,416,830
 Total Operating Expenses	 4,342,656	 3,888,938	 3,645,632	 24,621,482	 22,945,117	 21,463,558
 Earnings Before Interest, Depreciation & Amortization (EBIDA)	 444,469	 (31,859)	 (446,773)	 1,585,229	 (264,998)	 73,567
 Excess From Operations	 182,985	 (293,908)	 (703,654)	 59,182	 (1,838,019)	 (1,546,651)
 Non-Operating Revenue	 390,745	 216,898	 214,258	 1,310,766	 1,302,107	 1,112,920
Covid Grants Revenue	-	-	-	669,598	-	-
 Excess Over Expenses	 \$ 573,731	 \$ (77,010)	 \$ (489,396)	 \$ 2,039,546	 \$ (535,912)	 \$ (433,731)

J. ARTHUR DOSHER MEMORIAL HOSPITAL - STATS

March-21

	Month Actual	Month Budget	Prior Year Month	FYTD Actual	FYTD Budget	Prior FYTD 2020 Actual	Prior FYTD 2019 Actual
Medical Admissions	25	47	26	182	276	235	261
Surgical Admissions	10	27	19	116	159	151	103
Swing Bed Admissions	-	3	1	16	15	11	15
Total Admissions	35	77	46	314	450	397	379
Census Days Medical	56	131	63	506	770	615	687
Census Days Surgical	13	45	26	158	263	244	187
Census Days Swing Bed	2	27	1	142	173	107	122
Observation days	110	91	83	613	508	468	556
Total Census Days	181	294	173	1,419	1,714	1,434	1,552
Average Daily Census Medical	1.8	4.2	2.0	2.8	4.2	3.4	3.8
Average Daily Census Surgical	0.4	1.4	0.8	0.9	1.4	1.3	1.0
Average Daily Census Swing Bed	0.1	0.9	0.0	0.8	0.9	0.6	0.7
Average Daily Observation days	3.6	2.9	2.7	3.4	2.8	2.6	3.1
Total Average Daily Census	5.8	9.5	2.9	7.8	9.4	5.3	5.5
Average Length of Stay Medical	2.4	2.8	2.6	2.6	2.8	2.6	2.7
Average Length of Stay Surgical	1.3	1.7	1.4	1.6	1.7	1.6	2.1
Average Length of Stay Swing Bed	4.0	10.5	0.0	10.6	11.5	10.6	5.3
Average Length of Stay Total (Excludes Swing Bed)	2.1	3.8	2.1	2.2	3.8	2.2	2.5
Observation Patients	37	48	51	243	274	266	271
Discharges - Medical	47	24	20	183	129	96	143
Hours - Medical	1,631	1,573	1,492	10,501	8,742	8,809	9,343
Hours - Surgical	1,014	606	503	4,216	3,449	2,432	4,005
Operating Room Procedures:	10	19	20	141	147	158	111
Inpatient	283	205	183	1,578	1,209	1,175	1,193
Outpatient	0	1	0	8	11	8	4
Endoscopy Procedures:	107	52	33	505	282	266	254
Inpatient	497	671	322	3,457	3,939	3,413	3,874
Outpatient	12,140	11,266	9,941	66,837	69,124	66,624	68,647
Laboratory:	43	71	51	295	438	448	441
Diagnostic Imaging:	2,277	2,396	1,907	12,076	14,053	13,353	15,466
Inpatient	80	150	81	577	847	772	844
Cardiopulmonary:	355	249	139	1,179	1,312	1,177	1,303
Outpatient	10	22	7	47	133	102	112
Sleep Studies	8	8	3	42	70	60	74
EKG, Stress Test, & Holter Monitor Procedures:	226	266	239	1,285	1,599	1,556	1,716
Inpatient	856	807	758	4,892	4,786	4,714	3,808
Physical Therapy:	2,297	2,074	1,915	12,501	12,314	12,127	9,526
Treatments	1,358	973	752	6,704	5,412	5,447	3,970
Cardiac Rehab:	29	34	35	179	181	190	162
Diabetic/Weight Mgmt Program:	33	28	39	170	177	179	155
Wound Care Program:	337	266	268	1,638	1,564	1,474	1,260
New Patient Registrations	55	32	22	366	165	188	137
Wound Care Visits	549	780	537	4,113	4,791	4,254	4,688
Hyperbaric Treatments	1,513	1,911	1,467	7,678	11,175	10,334	10,891
Meals Served:	806	981	792	4,613	5,793	5,419	5,488
Patients	26	46	26	175	277	230	253
Others	22	35	27	127	213	195	221
Emergency Room:	8,436	5,474	4,698	33,518	33,802	31,058	29,977
Admitted	22	35	27	127	213	195	221
Transfers	8,436	5,474	4,698	33,518	33,802	31,058	29,977
Total Outpatient Visits (EXCL ER)	8,436	5,474	4,698	33,518	33,802	31,058	29,977
Clinic Visits:	317	293	246	1,588	1,593	1,656	1,692
Dosher Medical 9th Street	758	723	688	3,885	3,928	4,001	3,473
Dosher Medical Howe Street	272	261	240	1,493	1,417	1,548	1,731
Dosher Medical Smithville Cross	120	274	182	880	1,488	1,465	1,332
Dosher Medical Wellness Center	465	584	415	2,757	3,172	2,497	2,923
Dosher Medical Oak Island	583	636	553	3,455	3,456	3,722	3,274
Dosher Medical Wellness Center	168	219	92	950	1,191	655	961
Dosher Medical Women's Health	102	210	-	525	1,141	-	-
Dosher Medical Atlantic Ave	-	-	2	-	-	35	116
Dosher Medical Dr Zukoski	230	164	-	998	893	-	-
Dosher Medical General Surgery	-	-	-	-	-	-	-
Dosher Medical Baldhead	-	-	-	-	-	-	-
Total Clinic Visits	3,015	3,363	2,418	16,531	18,277	15,579	15,502
New Patient Clinic Visits:	22	11	95	85	84	84	84
Dosher Medical 9th Street	29	61	159	301	599	599	599
Dosher Medical Howe Street	5	5	18	22	26	26	26
Dosher Medical Smithville Crossing	40	73	179	473	419	419	419
Dosher Medical Wellness Convenient Care	21	38	197	128	58	58	58
Dosher Medical Oak Island	30	33	223	238	245	245	245
Dosher Medical Wellness Center	6	7	37	18	24	24	24
Dosher Medical Women's Health	31	0	0	0	0	0	0
Dosher Medical Atlantic Ave	0	1	38	29	79	79	79
Dosher Medical Dr Zukoski	6	0	223	0	0	0	0
Dosher Medical General Surgery	0	0	0	0	0	0	0
Dosher Medical Baldhead	190	229	1169	1294	1534	1534	1534
Total Clinic Visits	190	229	1169	1294	1534	1534	1534

**J. ARTHUR DOSHER MEMORIAL HOSPITAL
DOSHER MEDICAL CLINICS OPERATING STATEMENT
Month Ending March 31, 2021**

	(A)	(B)	(C)	(D)
	Current Month		Year-to-Date	
REVENUE	Actual	Budget	Actual	Budget
Clinics Revenue	\$ 547,021	\$ 612,222	\$ 3,250,216	\$ 3,366,515
Deductions From Revenue	(137,469)	(176,932)	(864,483)	(971,859)
Net Patient Service Revenue	409,552	435,290	2,385,733	2,394,657
OPERATING EXPENSES				
Salaries	423,883	402,870	2,360,117	2,365,235
Employee Benefits	84,777	80,574	472,023	473,047
Professional & Purchased Services	5,588	4,499	27,094	26,426
Medical Supplies & Materials	13,149	26,669	97,953	146,089
Other General Expenses	39,065	44,748	236,048	267,245
Depreciation	11,316	11,316	67,895	67,895
Total Operating Expenses	577,778	570,676	3,261,132	3,345,938
Excess From Operations Before Allocations	\$ (168,225)	\$ (135,386)	\$ (875,399)	\$ (951,281)
Clinic Administration	0	0	0	0
Office Rent	21,178	21,178	127,067	127,067
Revenue Cycle	30,716	32,647	178,930	179,599
Excess From Operations After Allocations	\$ (220,120)	\$ (189,211)	\$ (1,181,396)	\$ (1,257,948)
Patient Visits	3,015	3,364	16,531	18,279

Notes:

(1) Prior to Annual Cost Report Settlement

CREDENTIALING ADDENDUM

For Presentation at the May 3, 2021 **Board** of Trustees Meeting

ACTION	CREDENTIALS/MEC COMMITTEE
<u>INITIAL APPOINTMENT:</u> Caroline Morton, PA-C - Neuro (w/ Dr. Cahill) Hanson Su, MD - Telepsychiatry - Carolina Behavioral Care	Cred./MEC Comm. approved Cred./MEC Comm. approved
<u>INITIAL APPOINTMENT: EXPEDITED (4/21/2021)</u> Patrick Colbert, CRNA	Cred./MEC Comm. approve
<u>REAPPOINTMENT: EXPEDITED (4/14/2021)</u> Kalyan Muppavarapu, MD (Telepsychiatry - ECU) Judith Maguire, PA-C - (Physician Assistant - Clinics) <u>EXPEDITED (4/21/2021)</u> Joseph Hatem, MD (Emergency Medicine) Mark Batts, MD - Emergency Medicine Elmira Basaly, MD - Tele-hospitalist	Cred./MEC Comm. approved Cred./MEC Comm. approved Cred./MEC Comm. approved Cred./MEC Comm. approved Cred./MEC Comm. approved
<u>QUALITY DATA REPORTS:</u> Included with Reappointment applications.	Cred./MEC Comm. approved
<u>VOLUNTARY RELINQUISHMENT OF MEMBERSHIP/PRIVILEGES:</u> William Bolding, MD - Anesthesiology Michael Gonzalez, MD - Emergency Medicine Nadyah John, MD - Tele-psychiatry - ECU	
<u>OTHER DISCUSSION:</u> N/A	

REV. 4/30/2021 ST